



<b>Report of:</b>	<b>Meeting</b>	<b>Date</b>
Councillor Michael Vincent, Resources Portfolio Holder and Clare James, Corporate Director Resources	Cabinet	20 October 2021

## **Capital Programme Review and Monitoring Report**

### **1 Purpose of report**

- 1.1** To consider the review of the 2021/22 Capital Programme and progress of schemes for the five month period, covering April 2021 through August 2021, undertaken by spending officers. Noting amendments to the Capital Programme since it was last reported to Cabinet and the financial impact over the term of the Programme, through to the end of 2025/26.

### **2 Outcomes**

- 2.1** The delivery of the Capital Programme and its monitoring will demonstrate good financial management by ensuring that the Programme is soundly based and designed to deliver the Council's strategic priorities.

### **3 Recommendations**

- 3.1** That the 2021/22 Capital Programme, and its funding, totalling £16,095,805 be approved, noting the following specific amendments:
- £321,837 additional expenditure on Disabled Facilities Grants in 2021/22, following an additional funding contribution of £246,837 from the Department for Levelling Up, Housing and Communities and £75,000 from Regenda;
  - £23,410 expenditure on Cell Eleven Monitoring for Year 1 of a 5 year programme with funding from the Environment Agency via Sefton Council.
  - £14,500 additional expenditure on Fleetwood Market to be funded from the Capital Investment Reserve; specific funding had been allocated to the reserve in 2020/21.

- 3.2** That the Capital Programme over the term through to the end of 2025/26 totalling £64,507,227 be approved.
- 3.3** That the progress of, and expenditure incurred on, capital schemes for the first five months of the 2021/22 financial year is noted.

## **4 Background**

- 4.1** As part of the council's Performance Management process spending and financial officers review the progress of capital scheme expenditure against the approved Programme. These reviews are carried out at least three times a year to coincide with key budget planning cycles. The summary results of this first review of the 2021/22 programme, as at 31 August 2021, are contained in Appendix 2.
- 4.2** The Original Capital Budget for 2021/22 was set at £2,742,622. Details of the changes to funding since then (as shown in Appendix 1) can be found in the appropriate Cabinet, Audit Committee and Portfolio Holder reports. Spend to date, the schemes' year-end position and budget changes are detailed in Appendix 2.

## **5 Key issues and proposals**

- 5.1** Appendix 2 shows actual costs and commitments totalling £4,548,436 up to the end of August against the full year budget of £16,095,805, representing an aggregate spend of 28%. The scheme variations of spend against full year budget are shown in Appendix 2. Creditor adjustments processed as part of the 2020/21 accounts process, totalling £74,000, for which invoices have yet to be received or processed, have been excluded from the actual costs and commitments figure provided above.
- 5.2** The current 2021/22 Capital Programme includes 17 schemes that have been slipped from 2020/21. These schemes were reported to the Audit Committee on 27 July 2021 as part of the 2020/21 Final Accounts report (pre-audit) and can be seen at Appendix 4.
- 5.3** As a result of the period five review with spending officers, when compared to the current approved Budget, the predicted underspend in 2021/22 is expected to be approximately £301,000. The main contributors are:
- £17,000 - Empty Homes;
  - £284,000 - Vehicle Replacement Programme

For delayed projects, which are not completed at the end of the financial year, there is a mechanism in place to carry forward funds into future years.

## **5.4 Neighbourhood Services and Community Safety Portfolio**

- 5.4.1** Disabled Facilities Mandatory Grants – actual spend up to period five is £939,889. Officers anticipate that expenditure will be within budget at year end. During 2021/22, the Department for Levelling Up, Housing and Communities have provided an additional £246,837 of funding and Regenda have provided funding totalling £75,000, which will enable further works to be undertaken, with the capital budget being amended accordingly.
- 5.4.2** Cell Eleven Monitoring – the next 5 year programme for coastal monitoring commenced in 2021/22 and will continue through 2025/26; an expenditure budget of £23,410 has been allocated each year and will be funded by the Environment Agency via Sefton Council.
- 5.4.3** Rossall Seawall Improvement Works – currently this scheme is underspending but it is anticipated that the budget will be fully utilised by the end of the year.
- 5.4.4** Wyre Beach Management – the project has been delayed by approximately 12 months owing to three factors in order of impact: change to the site compound location, delays in MMO licensing and availability of consultants and sub-contractors during Covid-19 restrictions. At this present time there is some uncertainty over the timing of expenditure; but overall spend is expected to be on budget in future years. The current budget is reflective of the full project with an estimated cost of £42.6 million funding from the Environment Agency with completion of the project in 2025/26.
- 5.4.5** Innovative Resilience Fund ECO-CoBS – the Environment Agency (EA) has awarded the council a reserved allocation of £6,791,000 for the development of ECO-CoBS (Ecological Community Owned Coastal Buffer Strips) between 1 April 2021 and 31 March 2027. The full grant provision for the Flood and Coastal Resilience Innovation Programme will be made during 2022-2027.

The current budget is for the initial phase of the full project which has been amended to include the capital funding from the EA of £453,000 for 2021/22 with a further £40,000 funding for the project from the Department for Environment, Food and Rural Affairs (DEFRA) to undertake initial project development and outline business case work. Future reports will be presented to the relevant Portfolio Holder as further project phases are agreed.

## **5.5 Resources Portfolio**

- 5.5.1** Vehicle Replacement – the reserve reflects the funding set aside at year-end for the purchase and ongoing replacement of the refuse collection vehicles in 2021/22 and future years. The uncertainty of the vehicle market due to Covid is resulting in increasing costs, reduced choice and availability. An underspend is forecast at the end of March 2022 but will be fully spent in future years.
- 5.5.2** Citizen Access Portal – the new system went live in June 2021 and is set to be completed within budget at the end of March 2022.
- 5.5.3** Cash Receipting System Upgrade – the new system went live in June 2021 and is set to be completed within budget at the end of March 2022.
- 5.5.4** Virtual Desktop Infrastructure Storage Area Network (SAN) – the project will replace the SAN to provide a robust and reliable desktop service to all staff over the next five years and is set to be completed on budget at the end of March 2022.
- 5.5.5** Project Neptune – Getting Building Fund LEP Grant – regular weekly meetings are taking place with Associated British Ports (ABP) and the project is on target for budget spend at the end of March 2022.
- 5.5.6** Acquisition of fish and food processing commercial units – the project has expanded since the initial Cabinet report and includes the purchase of additional land, the inclusion of a bin store and full fibre connectivity. A Cabinet report is currently being prepared to provide an update on the forecast budget position at year-end.

## **5.6 Planning and Economic Development Portfolio**

- 5.6.1** Fleetwood Market Outdoor Area – the project is on target for budget spend to coincide with the CCF5 funder's extended deadline of September 2021 and will utilise the monies from the Capital Investment Reserve, set aside in 2020/21.
- 5.6.2** Market House Studios (previously titled Adelaide Street Studios) – all capital works undertaken for the Studios have now been completed.
- 5.6.3** Fleetwood Heritage Action Zone (HAZ) – the process of finding and working with property owners is slower than anticipated and not helped by the current pandemic but it is anticipated that the budget will be fully utilised by the end of the year.

## 5.7 Street Scene, Parks and Open Spaces Portfolio

5.7.1 Restoration of the Mount – the scheme has slipped and is on target for budget spend at the end of March 2022.

5.7.2 Play area and playing field improvements – currently all projects are on target for budget spend at the end of March 2022.

## 5.8 Capital grants, contributions and receipts

5.8.1 There are no capital receipts for 2021/22 to date. At a recent Cabinet meeting, approval for the disposal of Bourne Way was given (July 2021), which will ultimately result in a capital receipt. At present, advice on the optimal marketing of the site is being sought from external Land Agents, in order to maximise the value of the sale.

5.8.2 There has been an increase in external funding in the years from 2021/22 to 2025/26 since the Original Capital Programme was approved by Cabinet on 17 February 2021. Details of these changes are shown below:

Scheme	External Funding Secured (£)	Funding From	Funding to be Spent
King Georges Playing Fields Phase 3	10,678	Section 106 monies	2021/22
Forton Village Hall and Recreation Ground Play Area	50,769	Section 106 monies	2021/22
Wyre Beach Management	39,093,418	Environment Agency	2022/23 – 2025/26
Cell Eleven Monitoring	117,050	Environment Agency via Sefton Council	2021/22-2025/26
Innovative Resilience Fund ECO-CoBS	493,000	Environment Agency	2021-22
		DEFRA	
Disabled Facilities Grants	321,837	Regenda	2021/22
		Department for Levelling Up, Housing and Communities	
Project Neptune – Getting Building Fund	4,030,385	Lancashire Enterprise Partnership	2021/22

Acquisition of fish and food processing commercial units	1,400,000	Lancashire County Council	2021/22
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<b>Financial and legal implications</b>	
Finance	<p>The Capital Programme through to 2025/26 is fully funded utilising external grants and contributions, capital receipts and funding from earmarked reserves.</p> <p>The Capital Programme expenditure, following the review as at the end of August 2021, and the funding indicated in Appendix 1 (2021/22 through to 2025/26) requires use of Capital Receipts, the IT Strategy Reserve, the Value for Money Reserve, the Capital Investment Reserve and the Property Investment Reserve (as shown in Appendix 3).</p>
Legal	None arising directly from this report

### Other risks/implications: checklist

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

risks/implications	✓ / x
community safety	x
equality and diversity	x
sustainability	x
health and safety	x

risks/implications	✓ / x
asset management	✓
climate change	x
ICT	x
data protection	x

### Processing Personal Data

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

Report Author	Telephone No.	Email	Date
Karen Rogan, Accountant	01253 887313	<a href="mailto:karen.rogan@wyre.gov.uk">karen.rogan@wyre.gov.uk</a>	24/09/2021

<b>List of Background Papers:</b>		
Name of Document	Date	Where available for inspection
None		

**List of appendices**

Appendix 1 – Capital Programme and Funding 2021/22 – 2025/26

Appendix 2 – 2021/22 Expenditure and Funding Changes and project year-end position as at 31 August 2021 Review

Appendix 3 – Reserves position as at 31 August 2021 review

Appendix 4 – Extract from 2020/21 Final Accounts report Appendix 2 – Table 2 to Audit Committee 27 July 2021

Capital Scheme	Funded By	Original 2021/22	Updated 2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
		£	£	£	£	£	£	£
Playground Refurbishment Unallocated	Capital Receipts		10,242					10,242
Jubilee Gardens Refurbishment	Capital Receipts		7,000					7,000
Tebay Playground Refurbishment	Capital Receipts		7,000					7,000
Preesall Playing Fields Environmental Improvements	Grants and Contributions		71,307					71,307
Kings George Playing Fields Phase 3	Grants and Contributions		10,678					10,678
Forton Village Hall & Recreation Ground Play Area Improvements	Grants and Contributions		50,769					50,769
Restoration of the Mount	Grants and Contributions		78,493					78,493
Cell Eleven Monitoring	Grants and Contributions		23,410	23,410	23,410	23,410	23,410	117,050
Rossall Sea Wall Improvement Works	Grants and Contributions		208,432					208,432
Wyre Beach Management Business Case	Grants and Contributions		2,775,593	10,388,657	11,736,713	11,736,713	5,231,335	41,869,011
Innovative Resilience Fund ECO-CoBS	Grants and Contributions		493,000					493,000
Disabled Facilities Mandatory Grants	Grants and Contributions	1,833,127	2,963,108	1,833,127	1,833,127	1,833,127	1,833,127	10,295,616
Empty Homes Delivery	Grants and Contributions		17,049					17,049
Vehicle Replacement/Str. Cleansing Mtnc	Revenue -Vehicle Replacement Reserve	393,495	411,519	155,200	149,500	302,500	215,000	1,233,719
Citizen Access Portal	Revenue -Value For Money Reserve		62,417					62,417
Cash Receipting System Upgrade	Revenue -Value For Money Reserve		24,746					24,746
Replacement of Core IT Network Infrastructure	Revenue -IT Strategy Reserve		38,800					38,800
Virtual Desktop Infrastructure Storage Area Network	Revenue -IT Strategy Reserve		30,704					30,704
St Chad's Churchyard Boundary Wall Works	Revenue -Capital Investment Reserve		59,750					59,750
Project Neptune - Getting Building Fund LEP Grant	Grants and Contributions		4,030,385					4,030,385
Acquisition of fish and food processing commercial units	Grants and Contributions / Revenue - Property Investment Reserve		4,034,500					4,034,500
CCF5 Fleetwood Market Outdoor Area/Digital Signage	Grants and Contributions/ Revenue - Capital investment Reserve		48,553					48,553
Fleetwood HAZ	Grants and Contributions							
<b>TOTAL</b>		<b>516,000</b>	<b>638,350</b>	<b>855,000</b>	<b>214,656</b>			<b>1,708,006</b>
		<b>2,742,622</b>	<b>16,095,805</b>	<b>13,255,394</b>	<b>13,957,406</b>	<b>13,895,750</b>	<b>7,302,872</b>	<b>64,507,227</b>

  

Funding Sources	Original 2021/22	Updated 2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
	£	£	£	£	£	£	£
Grants and Contributions	2,349,127	12,794,627	13,100,194	13,807,906	13,593,250	7,087,872	60,383,849
Revenue -Capital Investment Reserve		74,250					74,250
Revenue -IT Strategy Reserve		69,504					69,504
Revenue -Vehicle Replacement Reserve	393,495	411,519	155,200	149,500	302,500	215,000	1,233,719
Revenue -Value For Money Reserve		87,163					87,163
Revenue - Property Investment Reserve		2,634,500					2,634,500
Capital Receipts		24,242					24,242
Loan							0
<b>TOTAL</b>	<b>2,742,622</b>	<b>16,095,805</b>	<b>13,255,394</b>	<b>13,957,406</b>	<b>13,895,750</b>	<b>7,302,872</b>	<b>64,507,227</b>

Please note:- Purple text indicates externally funded schemes



Portfolio	Director	Capital Project	Approved 2021/22 Budget	Updated 2021/22 Budget			Spend to date to end of Period 5	Commitments	Total spend including commitments	Status	Outturn scheme spend
				Council/PH decision	Slippage, advanced spend and change of category expenditure	Total					
			£	£	£	£	£	£			
SSP&OS	MB	Playground Refurbishment Unallocated			10,242	10,242	0	0	0	Not started	On Target
SSP&OS	MB	Jubilee Gardens Refurbishment			7,000	7,000	0	0	0	Delayed	On Target
SSP&OS	MB	Tebay Playground Refurbishment			7,000	7,000	0	0	0	Not started	On Target
SSP&OS	MB	Preesall Playing Fields Environmental Improvements			71,307	71,307	0	3,397	3,397	Delayed	On Target
SSP&OS	MB	King Georges Playing Field Phase 3		10,678		10,678	0	0	0	Delayed	On Target
SSP&OS	MB	Forton Village Hall & Recreation Ground Play Area		50,769		50,769			0	Not started	On Target
SSP&OS	MB	Restoration of the Mount			78,493	78,493	11,253	60,158	71,411	On Track	On Target
NS&CS	MB	Cell Eleven Monitoring		23,410		23,410	5,736	92	5,828	On Track	On Target
NS&CS	MB	Rossall Sea Wall Improvement Works			208,432	208,432	0	0	0	Not started	On Target
NS&CS	MB	Wyre Beach Management Business Case		-526,485	3,302,078	2,775,593	720,943	1,761,596	2,482,540	Delayed	On Target
NS&CS	MB	Innovative Resilience Fund ECO-CoBS		493,000		493,000			0	Not started	On Target
NS&CS	MH	Disabled Facilities Mandatory Grants	1,833,127	321,837	808,144	2,963,108	939,889	0	939,889	Delayed	On Target
NS&CS	MH	Empty Homes Delivery			17,049	17,049	0	0	0	Not started	Underspend
R	MB	Vehicle Replacement/Str. Cleansing Mtnce	393,495		18,024	411,519	0	20,753	20,753	Delayed	Underspend
R	CJ	Citizen Access Portal			62,417	62,417	6,050	9,493	15,543	On Track	On Target
R	CJ	Cash Receipting System Upgrade			24,746	24,746	0	0	0	On Track	On Target
R	MH	Virtual Desktop Infrastructure Storage Area Network		30,704		30,704	0	0	0	Not started	On Target
R	MH	Replacement of Core IT Network Infrastructure			38,800	38,800	18,950	7,110	26,060	On Track	On Target
R	MB	St Chad's Churchyard Boundary Wall Works			59,750	59,750	0	0	0	On Track	On Target
R	MH	Project Neptune - Getting Building Fund LEP Grant		4,030,385		4,030,385	402,343	0	402,343	On Track	On Target
R	MH	Acquisition of fish and food processing commercial units		4,034,500		4,034,500	401,053	0	401,053	On Track	Overspend
P&ED	MH	CCF5 Fleetwood Market Outdoor Area/Digital Signage		14,500	34,053	48,553	30,427	609	31,036	On Track	On Target
P&ED	MH	Fleetwood HAZ	516,000		122,350	638,350	94,474	54,108	148,582	Delayed	On Target
			<b>2,742,622</b>	<b>8,483,298</b>	<b>4,869,885</b>	<b>16,095,805</b>	<b>2,631,119</b>	<b>1,917,317</b>	<b>4,548,436</b>		

Portfolio Key	
NS&CS	Neighbourhood Services and Community Safety
P&ED	Planning and Economic Development
R	Resources
SSP&OS	Street Scene, Parks and Open Spaces

Director Key	
CJ	Clare James, Corporate Director Resources
MB	Mark Billington, Corporate Director Environment
MH	Marianne Hesketh, Corporate Director Communities

Please note:- Purple text indicates externally funded schemes

	Reserve balances	Updated	2022/23	2023/24	2024/25	2025/26
	£	£	£	£	£	
<b>Capital Investment Reserve</b>						
Opening balance as 1st April 2021	1,628,256					
Withdrawals - out	-74,250	-74,250	0	0	0	0
Contributions -in	0	0	0	0	0	0
Closing balance as 31st March 2026	<u>1,554,006</u>					
<b>IT Strategy Reserve</b>						
Opening balance as 1st April 2021	950,715					
Withdrawals - out	-556,762	-186,678	-112,084	-86,000	-86,000	-86,000
Contributions - in	234,845	33,630	51,425	49,930	49,930	49,930
Closing balance as 31st March 2026	<u>628,798</u>					
<b>Vehicle Replacement Reserve</b>						
Opening balance as 1st April 2021	555,339					
Withdrawals - out	-1,233,719	-411,519	-155,200	-149,500	-302,500	-215,000
Contributions - in	2,885,883	580,149	578,679	575,685	575,685	575,685
Closing balance as 31st March 2026	<u>2,207,503</u>					
<b>Value For Money Reserve</b>						
Opening balance as 1st April 2021	863,672					
Withdrawals - out	-256,793	-206,293	-50,500	0	0	0
Contributions - in	0	0	0	0	0	0
Closing balance as 31st March 2026	<u>606,879</u>					
<b>Capital Receipts (over £10k)</b>						
Opening balance as 1st April 2021	766,437					
Withdrawals - out	-24,242	-24,242	0	0	0	0
Contributions - in	0	0	0	0	0	0
Closing balance as 31st March 2026	<u>742,195</u>					
<b>Leisure Management Reserve</b>						
Opening balance as 1st April 2021	467,016					
Withdrawals - out	-250,000	0	-250,000	0	0	0
Contributions - in	16,000	7,380	7,380	1,240	0	0
Closing balance as 31st March 2026	<u>233,016</u>					
<b>Property Investment Reserve</b>						
Opening balance as 1st April 2021	2,906,900					
Withdrawals - out	-2,906,900	-2,634,500	-272,400	0	0	0
Contributions -in	0	0	0	0	0	0
Closing balance as 31st March 2026	<u>0</u>					

Please note:- Contributions - in figures include both capital and revenue contributions, as reflected in the Medium Term Financial Plan

## Comparison of 2020/21 Capital Expenditure to Budget including Slippage

Appendix 2 - Table 2

Portfolio	Director	Capital Project	Revised Budget 2020/21	Actual Capital Expenditure To 31st March 2021	Actual Revenue Expenditure To 31st March 2021	Variance	Overspend	Underspend	Slippage to 2021/22*	Comments
			£	£	£	£	£	£	£	
LH&CE	MB	Fleetwood Leisure Centre - Heating	1,323	1,323		0			0	Project complete
SSP&OS	MB	Playground Refurbishment Unallocated	15,542	0		-15,542			-15,542	Slippage - £5,300 to be transferred to Jubilee Gardens in 2021/22
SSP&OS	MB	Jubilee Gardens Refurbishment	42,000	35,000		-7,000		-5,300	-1,700	Slippage - External funding not available (reflective of underspend amount). Unallocated playground refurbishment budget used for shortfall in funding in 2021/22
SSP&OS	MB	Tebay Playground Refurbishment	7,000	0		-7,000			-7,000	Slippage
SSP&OS	MB	Preesall Playing Fields Environmental Improvements	74,070	2,763		-71,307			-71,307	Slippage - project ongoing
SSP&OS	MB	Refurbishment of Children's Playground Jean Stansfield	1,475	1,474		-1		-1	0	Project complete
SSP&OS	MB	Kings George Playing Fields Thornton Phase 2	31,605	20,927		-10,678		-10,678	0	Project complete
SSP&OS	MB	Restoration of the Mount	1,027,386	948,893		-78,493			-78,493	Slippage - project ongoing
SSP&OS	MB	Wheeled Bins (box exchange programme 2019/20)	42,469	42,469		0			0	Project complete
SSP&OS	MB	Children's Playground Refurbishment Memorial Park Fleetwood	37,500	37,500		0			0	Project complete
NS&CS	MB	Cell Eleven Monitoring	32,777	27,686		-5,091		-5,091	0	Project complete
NS&CS	MB	Rossall Sea Wall Improvement Works	238,432	30,000		-208,432			-208,432	Slippage - information signage and street furniture design to be agreed
NS&CS	MB	Wyre Beach Management Business Case	3,974,633	672,555		-3,302,078			-3,302,078	Slippage - change of site compound resulted in additional work/delays prior to obtaining planning permission
NS&CS	MH	Disabled Facilities Mandatory Grants	2,154,964	1,346,820		-808,144			-808,144	Slippage - installation delays due to Covid 19
NS&CS	MH	Empty Homes Delivery	17,049	0		-17,049			-17,049	Slippage
R	MB	Vehicle Replacement/Str. Cleansing Mtnce	3,045,842	3,027,818		-18,024			-18,024	Slippage - delay on purchasing bespoke dog cage conversions on 4 electric vans
R	CJ	Citizen Access Portal	76,867	14,450		-62,417			-62,417	Slippage - project ongoing. New website going live on 1 July 2021
R	CJ	Cash Receipting System Upgrade	24,746	0		-24,746			-24,746	Slippage - Civica Pay cash receipting system going live on 29 June 2021
R	MH	Tablet Devices for Councillors	6,545	1,452		-5,093			-5,093	Slippage* - the full balance to be transferred to revenue schemes in 2021/22
R	MB	LED Lighting Works -Civic Centre	32,497	28,698		-3,799		-3,799	0	Project complete
R	MH	Replacement of Core IT Network Infrastructure	249,257	135,860		-113,397		-22,427	-90,970	Slippage* - split between capital (£38,800) & revenue (£52,170)
R	MB	St Chad's Churchyard Boundary Wall Works	62,910	0	3,160	-59,750			-59,750	Slippage - 2020/21 costs transferred to revenue owing to nature of expenditure
P&ED	MH	CCF5 Fleetwood Market Outdoor Area/Digital Signage	330,475	299,592		-30,883			-30,883	Slippage - delays in completing the project
P&ED	MB	CCF5 Market Street Studios	120,537	113,370	3,997	-3,170			-3,170	Slippage - transferred to Fleetwood Market Outdoor Area project in 2021/22
P&ED	MH	Fleetwood HAZ	122,350	0		-122,350			-122,350	Slippage - project delay due to lower than anticipated applications
			<b>11,770,251</b>	<b>6,788,650</b>	<b>7,157</b>	<b>-4,974,444</b>	<b>0</b>	<b>-47,296</b>	<b>-4,927,148</b>	

\*Includes £57,263 slipped to Revenue.

Portfolio Key	
LH&CE	Leisure, Health and Community Engagement
NS&CS	Neighbourhood Services and Community Safety
P&ED	Planning and Economic Development
R	Resources
SSP&OS	Street Scene, Parks and Open Spaces

Director Key	
CJ	Clare James, Corporate Director Resources
MB	Mark Billington, Corporate Director Environment
MH	Marianne Hesketh, Corporate Director Communities

Please note:- Purple text indicates externally funded schemes